

Disclaimer: This document is an English translation of the original document in Japanese and has been prepared solely for reference purposes. In the event of any discrepancy between this English translation and the original in Japanese, the original shall prevail in all respects.

Consolidated Financial Results for the Fiscal Year Ended March 31, 2026 [Japanese GAAP]



May 11, 2026

Company name: SYSTEM RESEARCH CO., LTD.
 Stock exchange listing: Tokyo Stock Exchange, Nagoya Stock Exchange
 Code number: 3771
 URL: <https://www.sr-net.co.jp/>
 Representative: Hiroshi Hirayama, Representative Director and President
 Contact: Yoshinobu Ohta, Director, Head of Corporate Administration
 Phone: +81-52-413-6820
 Scheduled date of ordinary general meeting of shareholders: June 25, 2026
 Scheduled date of commencing dividend payments: June 4, 2026
 Scheduled date of filing annual securities report: June 24, 2026
 Availability of supplementary briefing materials on annual financial results: Available
 Schedule of annual financial results briefing session: Scheduled (for investors and securities analysts)

(Amounts of less than one million yen are rounded down.)

1. Consolidated Financial Results for the Fiscal Year Ended March 31, 2026 (April 1, 2025 to March 31, 2026)

(1) Consolidated Operating Results (% indicates changes from the previous corresponding period.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Million yen	%	Million yen	%	Million yen	%	Million yen	%
Fiscal year ended								
March 31, 2026	29,083	12.1	3,470	15.7	3,551	15.8	2,610	18.9
March 31, 2025	25,931	11.1	2,997	10.8	3,066	10.7	2,194	11.4

(Note) Comprehensive income: Fiscal year ended March 31, 2026: ¥2,614 million [19.0%]
 Fiscal year ended March 31, 2025: ¥2,195 million [11.2%]

	Basic earnings per share	Diluted earnings per share	Return on equity	Ratio of ordinary profit to total assets	Ratio of operating profit to net sales
	Yen	Yen	%	%	%
Fiscal year ended					
March 31, 2026	157.49	-	20.6	19.2	11.9
March 31, 2025	132.29	-	19.6	18.2	11.5

(Reference) Share of profit (loss) of entities accounted for using equity method

Fiscal year ended March 31, 2026: ¥- million

Fiscal year ended March 31, 2025: ¥- million

(2) Consolidated Financial Position

	Total assets	Net assets	Equity ratio	Net assets per share
	Million yen	Million yen	%	Yen
As of March 31, 2026	19,458	13,485	69.1	811.75
As of March 31, 2025	17,526	11,829	67.3	712.94

(Reference) Equity: As of March 31, 2026: ¥13,462 million
 As of March 31, 2025: ¥11,810 million

(3) Consolidated Cash Flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
Fiscal year ended	Million yen	Million yen	Million yen	Million yen
March 31, 2026	2,502	(942)	(1,334)	8,429
March 31, 2025	2,056	(1,139)	(1,035)	8,203

2. Dividends

	Annual dividends					Total cash dividends (Total)	Payout ratio (Consolidated)	Ratio of dividends to net assets (Consolidated)
	1st quarter-end	2nd quarter-end	3rd quarter-end	Fiscal year-end	Total			
Fiscal year ended	Yen	Yen	Yen	Yen	Yen	Million yen	%	%
March 31, 2025	-	0.00	-	60.00	60.00	993	45.3	8.9
March 31, 2026	-	0.00	-	70.00	70.00	1,160	44.4	9.1
Fiscal year ending March 31, 2027 (Forecast)	-	0.00	-	70.00	70.00		40.9	

3. Consolidated Financial Results Forecast for the Fiscal Year Ending March 31, 2027 (April 1, 2026 to March 31, 2027)

(% indicates changes from the previous corresponding period.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Million yen	%	Million yen	%	Million yen	%	Million yen	%	Yen
Six months ending September 30, 2026	15,082	6.2	1,419	(6.5)	1,418	(7.3)	1,041	(7.1)	62.78
Full year	32,276	10.9	3,850	10.9	3,907	10.0	2,836	8.6	171.01

* Notes:

(1) Significant changes in the scope of consolidation during the period: No

Newly included: - (Company name)

Excluded: - (Company name)

(2) Changes in accounting policies, changes in accounting estimates, and restatement

(i) Changes in accounting policies due to revisions to accounting standards and other regulations: No

(ii) Changes in accounting policies due to other reasons: No

(iii) Changes in accounting estimates: No

(iv) Restatement: No

(3) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares):

As of March 31, 2026: 16,720,000 shares

As of March 31, 2025: 16,720,000 shares

(ii) Number of treasury shares at the end of the period:

As of March 31, 2026: 135,047 shares

As of March 31, 2025: 154,262 shares

(iii) Average number of shares during the period:

Fiscal year ended March 31, 2026: 16,577,559 shares

Fiscal year ended March 31, 2025: 16,588,838 shares

(Reference) Summary of Non-consolidated Financial Results

1. Non-consolidated Financial Results for the Fiscal Year Ended March 31, 2026 (April 1, 2025 to March 31, 2026)

(1) Non-consolidated Operating Results (% indicates changes from the previous corresponding period.)

	Net sales		Operating profit		Ordinary profit		Profit	
	Million yen	%	Million yen	%	Million yen	%	Million yen	%
Fiscal year ended								
March 31, 2026	29,024	12.1	3,460	15.6	3,532	15.8	2,600	18.9
March 31, 2025	25,878	11.1	2,990	10.9	3,049	10.8	2,186	14.4

	Basic earnings per share	Diluted earnings per share
	Yen	Yen
Fiscal year ended		
March 31, 2026	156.86	-
March 31, 2025	131.78	-

(2) Non-consolidated Financial Position

	Total assets	Net assets	Equity ratio	Net assets per share
	Million yen	Million yen	%	Yen
As of March 31, 2026	19,372	13,411	69.2	808.66
As of March 31, 2025	17,455	11,769	67.4	710.48

(Reference) Equity: As of March 31, 2026: ¥13,411 million

As of March 31, 2025: ¥11,769 million

2. Non-consolidated Financial Results Forecast for the Fiscal Year Ending March 31, 2027 (April 1, 2026 to March 31, 2027)

(% indicates changes from the previous corresponding period.)

	Net sales		Ordinary profit		Profit		Basic earnings per share
	Million yen	%	Million yen	%	Million yen	%	Yen
Six months ending September 30, 2026	15,053	6.2	1,419	(6.4)	1,041	(6.4)	62.80
Full year	32,220	11.0	3,902	10.4	2,833	8.9	170.82

* These consolidated financial results are outside the scope of audit by certified public accountants or audit firms.

* Explanation of the proper use of financial results forecast and other notes

(Notes on forward-looking statements, etc.)

The financial results forecast and other forward-looking statements herein are based on information currently available to the Company and certain assumptions that the Company deems reasonable, and the Company does not intend to guarantee that they will be achieved. In addition, actual results may differ significantly from these forecasts due to a wide range of factors. For the conditions assumed for the financial results forecast, precautions for the use of the financial results forecast, etc., please refer to “1. Overview of Business Results, etc. (4) Future Outlook” on page 3 of the attachments.

(Access to supplementary briefing materials on annual financial results)

The Company will hold an annual financial results briefing session on Tuesday, May 26, 2026, for investors and securities analysts. The materials to be distributed at this session will be posted on the Company’s website immediately after it is held.

Table of Contents - Attachments

1. Overview of Business Results, etc.	2
(1) Overview of Business Results for the Period Under Review	2
(2) Overview of Financial Position for the Period Under Review	2
(3) Overview of Cash Flows for the Period Under Review	2
(4) Future Outlook	3
(5) Basic Policy for the Distribution of Profit and the Dividend Payout for the Period Under Review and the Next Period	3
2. Basic Approach Concerning Choice of Accounting Standards	3
3. Consolidated Financial Statements and Primary Notes	4
(1) Consolidated Balance Sheets	4
(2) Consolidated Statements of Income and Comprehensive Income	6
Consolidated Statements of Income	6
Consolidated Statements of Comprehensive Income	7
(3) Consolidated Statements of Changes in Equity	8
(4) Consolidated Statements of Cash Flows	10
(5) Notes to the Consolidated Financial Statements	11
(Notes on going concern assumption)	11
(Segment information, etc.)	11
(Per share information)	11
4. Other	12
Status of Production, Receipt of Orders, and Sales	12

1. Overview of Business Results, etc.

(1) Overview of Business Results for the Period Under Review

During the fiscal year ended March 31, 2026, the Japanese economy was on a moderate recovery trend, supported by improvements in the employment and income environment and the effects of various policies. Meanwhile, the economic outlook remained uncertain due to factors such as prolonged global instability, volatility risks in the financial and capital markets, and energy and raw material prices remaining at high levels.

In the information service industry, in which the Group operates, software investment plans for March 2026 grew by 10.5% compared with a year earlier according to the Short-Term Economic Survey of Enterprises in Japan (“Tankan”) for March 2026 released by the Bank of Japan. This shows that IT investment demand remains robust, driven by the promotion of digital transformation (DX) aimed at improving operational efficiency and addressing labor shortages, as well as the renewal of core enterprise systems. In addition, initiatives leveraging generative AI and agentic AI (commonly referred to as AI agents) are expanding into more areas, driven by the need for operational efficiency and productivity enhancement, and efforts toward their full-scale adoption are steadily advancing across companies.

In this business environment, for the fiscal year ended March 31, 2026, net sales of SI Services Business were 10,890 million yen (an increase of 3.9% year on year), due to a steady IT investment demand on the back of robust modernization demand from the Company’s major customer sectors, especially the manufacturing industry. In addition, net sales of Software Development Business were 16,603 million yen (an increase of 16.5% year on year), as the Company stably secured continuing contracts with existing customers. Net sales of Software Products Business were 354 million yen (a decrease of 15.9% year on year) due to weak sales of packaged software for small and medium enterprises. Net sales of Merchandise Sales were 887 million yen (an increase of 116.4% year on year), due to purchase and sale of personal computers and IT devices as well as software products, among other items, supported by the receipt of a large-scale IT equipment sales order. Net sales of Website Administration and Cloud Services (SaaS) in other categories were 347 million yen (a decrease of 6.4% year on year).

In terms of earnings, the Company successfully maintained a high operating rate of engineers due to increased volume of orders. In addition, with the shift to high-profit projects and the thorough management of project risks through PRM (Project Risk Management) activities, profit margin improved.

As a result, for the fiscal year ended March 31, 2026, net sales were 29,083 million yen (an increase of 12.1% year on year), with operating profit of 3,470 million yen (an increase of 15.7% year on year), ordinary profit of 3,551 million yen (an increase of 15.8% year on year), and profit attributable to owners of parent of 2,610 million yen (an increase of 18.9% year on year), on a consolidated basis.

(2) Overview of Financial Position for the Period Under Review

Total assets as of March 31, 2026 increased by 1,932 million yen year on year to 19,458 million yen, due to increases in accounts receivable - trade and buildings and structures, net, among other factors.

Liabilities as of March 31, 2026 increased by 276 million yen year on year to 5,973 million yen, due to increases in accounts payable - trade and provision for bonuses, among other factors, despite decreases in long-term borrowings and current portion of long-term borrowings.

Net assets as of March 31, 2026 increased by 1,656 million yen year on year to 13,485 million yen, due to an increase in retained earnings, among other factors.

(3) Overview of Cash Flows for the Period Under Review

Cash and cash equivalents (hereinafter referred to as “cash”) as of March 31, 2026 amounted to 8,429 million yen, an increase of 226 million yen from the 8,203 million yen as of March 31, 2025.

Cash flows from operating activities, investing activities, and financing activities and their major factors for the fiscal year ended March 31, 2026 are as follows.

(Cash flows from operating activities)

Net cash provided by operating activities during the period under review amounted to 2,502 million yen (while net cash provided by operating activities during the previous period amounted to 2,056 million yen) due primarily to the effect of the factors contributing to an increase in cash, such as profit before income taxes of 3,505 million

yen, more than offsetting the effect of the factors contributing to a decrease in cash, such as income taxes paid of 933 million yen.

(Cash flows from investing activities)

Net cash used in investing activities during the period under review amounted to 942 million yen (while net cash used in investing activities during the previous period amounted to 1,139 million yen) due primarily to purchase of property, plant and equipment of 819 million yen, among other factors.

(Cash flows from financing activities)

Net cash used in financing activities during the period under review amounted to 1,334 million yen (while net cash used in financing activities during the previous period amounted to 1,035 million yen) due primarily to proceeds from long-term borrowings and short-term borrowings of 890 million yen, repayments of long-term borrowings and short-term borrowings of 1,230 million yen, and dividends paid of 993 million yen.

(4) Future Outlook

The Japanese economy is expected to continue its gradual recovery due to the improved employment and income situation and the effects of various policies, but the outlook is uncertain due primarily to prolonged geopolitical risks, including the situation in the Middle East, and downside risks to the global economy caused by soaring energy and raw material prices.

Regarding demand for companies' IT investment, steady progress is expected to continue, as moves to improve operational efficiency and productivity through the implementation of DX and AI transformation (AX) and renewals of corporate legacy systems are essential for maintaining and strengthening corporate competitiveness. At the same time, we should closely monitor advancements in AX, which could significantly alter the value-added structure of the existing IT businesses.

Considering these factors, for the Group's consolidated financial results forecast for the fiscal year ending March 31, 2027, net sales of 32,276 million yen (an increase of 10.9% year on year) are expected. Operating profit of 3,850 million yen (an increase of 10.9% year on year), ordinary profit of 3,907 million yen (an increase of 10.0% year on year), and profit attributable to owners of parent of 2,836 million yen (an increase of 8.6% year on year) are also expected.

In addition, for the full-year non-consolidated financial results forecast, the Company projects net sales of 32,220 million yen (an increase of 11.0% year on year), operating profit of 3,853 million yen (an increase of 11.3% year on year), ordinary profit of 3,902 million yen (an increase of 10.4% year on year), and profit of 2,833 million yen (an increase of 8.9% year on year).

(5) Basic Policy for the Distribution of Profit and the Dividend Payout for the Period Under Review and the Next Period

The Company has stipulated in its Articles of Incorporation that matters such as dividends of surplus shall be determined by resolution of the Board of Directors and considers return of profit to its shareholders as an important capital policy. In addition, regarding the distribution of profit, the Company has made it a basic policy to strive to increase business revenue and improve its return on equity from a long-term perspective, and also to endeavor to enhance its equity, strengthen its financial structure and maintain a stable level of dividends to its shareholders over the long term, with a target payout ratio of 40%, and determines the amount of dividends based on this policy.

For the period under review, the Company plans to pay an annual dividend of 70.00 yen per share as announced in its "Notice on Revision to Dividend Forecast for the Fiscal Year Ending March 31, 2026" (available in Japanese only) on January 30, 2026. Regarding the annual dividend forecast for the next period, the Company plans to pay an annual dividend of 70.00 yen per share.

2. Basic Approach Concerning Choice of Accounting Standards

The Company will continue to adopt Japanese GAAP for the time being because the Group currently operates within Japan only and has no overseas operations. However, the Company will consider applying the International Financial Reporting Standards (IFRS), taking account of future changes in the percentage of foreign shareholders and how other Japanese companies will respond as to the adoption of IFRS.

3. Consolidated Financial Statements and Primary Notes

(1) Consolidated Balance Sheets

(Thousand yen)

	As of March 31, 2025	As of March 31, 2026
Assets		
Current assets		
Cash and deposits	8,203,626	8,429,775
Accounts receivable - trade	4,831,140	5,789,765
Contract assets	465,952	416,974
Merchandise	2,094	49,971
Supplies	6,599	7,813
Other	98,319	103,573
Total current assets	13,607,732	14,797,873
Non-current assets		
Property, plant and equipment		
Buildings and structures	1,271,033	2,507,178
Accumulated depreciation	(497,774)	(559,275)
Buildings and structures, net	773,258	1,947,902
Land	1,095,230	1,401,875
Construction in progress	896,121	-
Other	212,416	336,453
Accumulated depreciation	(154,206)	(182,286)
Other, net	58,209	154,166
Total property, plant and equipment	2,822,819	3,503,944
Intangible assets		
Goodwill	114,685	49,150
Software	191,068	214,796
Other	7,688	9,451
Total intangible assets	313,441	273,399
Investments and other assets		
Investment securities	12,879	12,357
Deferred tax assets	525,278	630,420
Other	244,225	240,800
Total investments and other assets	782,383	883,578
Total non-current assets	3,918,644	4,660,922
Total assets	17,526,376	19,458,796

(Thousand yen)

	As of March 31, 2025	As of March 31, 2026
Liabilities		
Current liabilities		
Accounts payable - trade	1,063,703	1,483,980
Current portion of long-term borrowings	730,534	580,580
Income taxes payable	591,302	656,613
Provision for bonuses	1,342,932	1,493,513
Other	1,402,172	1,382,673
Total current liabilities	5,130,645	5,597,360
Non-current liabilities		
Long-term borrowings	566,664	376,357
Total non-current liabilities	566,664	376,357
Total liabilities	5,697,309	5,973,717
Net assets		
Shareholders' equity		
Share capital	550,150	550,150
Capital surplus	517,550	525,556
Retained earnings	10,960,530	12,577,539
Treasury shares	(223,780)	(195,953)
Total shareholders' equity	11,804,450	13,457,292
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	6,043	5,685
Total accumulated other comprehensive income	6,043	5,685
Non-controlling interests	18,574	22,100
Total net assets	11,829,067	13,485,078
Total liabilities and net assets	17,526,376	19,458,796

(2) Consolidated Statements of Income and Comprehensive Income
Consolidated Statements of Income

(Thousand yen)

	For the fiscal year ended March 31, 2025	For the fiscal year ended March 31, 2026
Net sales	25,931,487	29,083,482
Cost of sales	19,903,384	22,319,735
Gross profit	6,028,102	6,763,747
Selling, general and administrative expenses	3,030,543	3,293,437
Operating profit	2,997,558	3,470,309
Non-operating income		
Interest income	751	2,782
Dividend income	228	192
Subsidy income	73,783	86,031
Dividend income of insurance	3,880	3,678
Other	2,542	1,839
Total non-operating income	81,185	94,524
Non-operating expenses		
Interest expenses	10,680	11,713
Listing expenses	2,000	-
Other	-	1,603
Total non-operating expenses	12,680	13,316
Ordinary profit	3,066,064	3,551,517
Extraordinary income		
Gain on sale of non-current assets	7,614	-
Total extraordinary income	7,614	-
Extraordinary losses		
Loss on retirement of non-current assets	652	269
Impairment losses	-	45,354
Total extraordinary losses	652	45,624
Profit before income taxes	3,073,026	3,505,892
Income taxes - current	872,761	996,391
Income taxes - deferred	2,473	(104,977)
Total income taxes	875,234	891,413
Profit	2,197,791	2,614,479
Profit attributable to non-controlling interests	3,191	3,526
Profit attributable to owners of parent	2,194,600	2,610,952

Consolidated Statements of Comprehensive Income

(Thousand yen)

	For the fiscal year ended March 31, 2025	For the fiscal year ended March 31, 2026
Profit	2,197,791	2,614,479
Other comprehensive income		
Valuation difference on available-for-sale securities	(2,140)	(357)
Total other comprehensive income	(2,140)	(357)
Comprehensive income	2,195,651	2,614,121
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	2,192,459	2,610,595
Comprehensive income attributable to non-controlling interests	3,191	3,526

(3) Consolidated Statements of Changes in Equity
For the fiscal year ended March 31, 2025

(Thousand yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	550,150	517,550	9,434,561	(1,571)	10,500,689
Changes during period					
Dividends of surplus			(668,631)		(668,631)
Profit attributable to owners of parent			2,194,600		2,194,600
Purchase of treasury shares				(222,208)	(222,208)
Net changes in items other than shareholders' equity					
Total changes during period	-	-	1,525,969	(222,208)	1,303,760
Balance at end of period	550,150	517,550	10,960,530	(223,780)	11,804,450

	Accumulated other comprehensive income		Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Total accumulated other comprehensive income		
Balance at beginning of period	8,183	8,183	15,382	10,524,256
Changes during period				
Dividends of surplus				(668,631)
Profit attributable to owners of parent				2,194,600
Purchase of treasury shares				(222,208)
Net changes in items other than shareholders' equity	(2,140)	(2,140)	3,191	1,050
Total changes during period	(2,140)	(2,140)	3,191	1,304,811
Balance at end of period	6,043	6,043	18,574	11,829,067

For the fiscal year ended March 31, 2026

(Thousand yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	550,150	517,550	10,960,530	(223,780)	11,804,450
Changes during period					
Dividends of surplus			(993,944)		(993,944)
Profit attributable to owners of parent			2,610,952		2,610,952
Purchase of treasury shares				(67)	(67)
Disposal of treasury shares				27,894	27,894
Gain of treasury stock disposal		8,006			8,006
Net changes in items other than shareholders' equity					
Total changes during period	-	8,006	1,617,008	27,827	1,652,842
Balance at end of period	550,150	525,556	12,577,539	(195,953)	13,457,292

	Accumulated other comprehensive income		Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Total accumulated other comprehensive income		
Balance at beginning of period	6,043	6,043	18,574	11,829,067
Changes during period				
Dividends of surplus				(993,944)
Profit attributable to owners of parent				2,610,952
Purchase of treasury shares				(67)
Disposal of treasury shares				27,894
Gain of treasury stock disposal				8,006
Net changes in items other than shareholders' equity	(357)	(357)	3,526	3,168
Total changes during period	(357)	(357)	3,526	1,656,010
Balance at end of period	5,685	5,685	22,100	13,485,078

(4) Consolidated Statements of Cash Flows

(Thousand yen)

	For the fiscal year ended March 31, 2025	For the fiscal year ended March 31, 2026
Cash flows from operating activities		
Profit before income taxes	3,073,026	3,505,892
Depreciation	140,816	203,364
Amortization of goodwill	65,534	65,534
Increase (decrease) in provision for bonuses	76,914	150,580
Interest and dividend income	(979)	(2,974)
Interest expenses	10,680	11,713
Gain on sale of non-current assets	(7,614)	-
Loss on retirement of non-current assets	652	269
Impairment losses	-	45,354
Decrease (increase) in trade receivables	(701,034)	(905,022)
Decrease (increase) in inventories	(424)	(49,091)
Increase (decrease) in trade payables	110,821	409,751
Decrease (increase) in other assets	(33,952)	31,414
Increase (decrease) in other liabilities	120,445	(21,440)
Subtotal	2,854,886	3,445,346
Interest and dividends received	979	2,974
Interest paid	(10,862)	(11,818)
Income taxes paid	(788,009)	(933,761)
Net cash provided by (used in) operating activities	2,056,993	2,502,740
Cash flows from investing activities		
Proceeds from withdrawal of time deposits	5,000	-
Purchase of property, plant and equipment	(1,085,526)	(819,936)
Proceeds from sale of property, plant and equipment	50,385	-
Purchase of intangible assets	(109,367)	(122,381)
Net cash provided by (used in) investing activities	(1,139,508)	(942,318)
Cash flows from financing activities		
Proceeds from short-term borrowings	880,000	440,000
Repayments of short-term borrowings	(880,000)	(440,000)
Proceeds from long-term borrowings	750,000	450,000
Repayments of long-term borrowings	(894,398)	(790,261)
Purchase of treasury shares	(222,208)	(67)
Dividends paid	(668,631)	(993,944)
Net cash provided by (used in) financing activities	(1,035,237)	(1,334,272)
Net increase (decrease) in cash and cash equivalents	(117,752)	226,149
Cash and cash equivalents at beginning of period	8,321,378	8,203,626
Cash and cash equivalents at end of period	8,203,626	8,429,775

(5) Notes to the Consolidated Financial Statements

(Notes on going concern assumption)

There are no relevant matters.

(Segment information, etc.)

The Group omits the description of business segments because it has only one segment, the software related business.

(Per share information)

	For the fiscal year ended March 31, 2025	For the fiscal year ended March 31, 2026
Net assets per share	712.94 yen	811.75 yen
Basic earnings per share	132.29 yen	157.49 yen

(Notes) 1. Diluted earnings per share is not presented because there are no potential shares.

2. The basis for the calculation of net assets per share is as follows:

Item	For the fiscal year ended March 31, 2025	For the fiscal year ended March 31, 2026
Total net assets on the consolidated balance sheets (thousand yen)	11,829,067	13,485,078
Deductions from total net assets (thousand yen)	18,574	22,100
Non-controlling interests included in the deductions (thousand yen):	(18,574)	(22,100)
Total net assets relating to common shares at end of period (thousand yen)	11,810,493	13,462,978
Number of common shares at end of period used for the calculation of net assets per share (shares)	16,565,738	16,584,953

3. The basis for the calculation of basic earnings per share is as follows:

Item	For the fiscal year ended March 31, 2025	For the fiscal year ended March 31, 2026
Profit attributable to owners of parent (thousand yen)	2,194,600	2,610,952
Amount not attributable to ordinary shareholders (thousand yen)	-	-
Profit attributable to owners of parent relating to common shares (thousand yen)	2,194,600	2,610,952
Average number of common shares during the period (shares)	16,588,838	16,577,559

4. Other

Status of Production, Receipt of Orders, and Sales

(1) Production

The amount of production by business category for the fiscal year ended March 31, 2026 is as follows:

Business category	For the fiscal year ended March 31, 2026	
	Amount of production (million yen)	Change from the previous corresponding period (%)
SI Services Business	10,890	103.9
Software Development Business	16,603	116.5
Software Products Business	354	84.0
Other	347	93.5
Total	28,195	110.4

(Note) Amounts are presented based on sales prices.

(2) Outsourcing

The amount of outsourcing by business category for the fiscal year ended March 31, 2026 is as follows:

Business category	For the fiscal year ended March 31, 2026	
	Amount of outsourcing (million yen)	Change from the previous corresponding period (%)
SI Services Business	4,475	101.2
Software Development Business	6,811	117.5
Software Products Business	89	83.5
Other	0	115.5
Total	11,377	110.2

(3) Purchases

The amount of purchases by business category for the fiscal year ended March 31, 2026 is as follows:

Business category	For the fiscal year ended March 31, 2026	
	Amount of purchases (million yen)	Change from the previous corresponding period (%)
Merchandise Sales	794	228.6

(Note) Amounts are presented based on purchase prices.

(4) Receipt of Orders

The amount of orders received by business category for the fiscal year ended March 31, 2026 is as follows:

Business category	For the fiscal year ended March 31, 2026			
	Orders received (million yen)	Change from the previous corresponding period (%)	Backlog of orders (million yen)	Change from the previous corresponding period (%)
SI Services Business	11,904	119.3	2,815	156.2
Software Development Business	18,571	137.8	3,642	217.4
Software Products Business	344	82.1	114	92.1
Merchandise Sales	922	195.3	138	134.0
Total	31,742	130.4	6,710	181.1

(5) Sales

The amount of sales by business category for the fiscal year ended March 31, 2026 is as follows:

Business category	For the fiscal year ended March 31, 2026	
	Amount of sales (million yen)	Change from the previous corresponding period (%)
SI Services Business	10,890	103.9
Software Development Business	16,603	116.5
Software Products Business	354	84.1
Merchandise Sales	887	216.4
Other	347	93.6
Total	29,083	112.1

(Note) The amount of sales by major customer and the share of the sales in total sales are as follows:

Customer	For the fiscal year ended March 31, 2025		For the fiscal year ended March 31, 2026	
	Amount of sales (million yen)	Share (%)	Amount of sales (million yen)	Share (%)
TOYOTA SYSTEMS CORPORATION	4,641	17.8	5,661	19.4